CREV	W PERFORM	IANCE RATI	NG (instruc	ctions on back)			
1. Crew Name and Designator	v Name and Designator 2. Incident Name and Number 3. Location of Inciden						
4. Crew Home Unit and Address	5. Dates As	signed to Incident		6. Number of C Periods (Shi No. of Shifts			
		Evaluation Criteria					
Crew Type: (check one) IHC/T1Other Agency Crew Contract Crew			ior	Satisfactory	Needs Improvement	Applicable	
	Factors apply to all crews)		Superior	Satisf	Necds	Not A	
LEADERSHIP (CREW OVERHEAD	apply to all crews)						
Communications (Inter- and Intra-crew			1				
Coordination, Supervision, and Finance			+				
Risk Management and Decision Making			+			+	
Training and Mentoring	5		1			_	
Crew Conduct (Fireline / Camp or Off)	Fireline)		1	,	1	 	
Work and Tasks Completed as Assigned		lity of Work)	- '	- '	-		
TACHES	a (Quantity and Qua	illy of work)					
Safety Practices							
Line Construction / Hotline Construction	n or Direct Attack		1	1	1	7	
Lookouts and Scouting	II OI DII COLI KAADA		1 '	-		,	
Fire Weather and Fire Behavior Observ	ations						
Chainsaw Operations and Felling Trees	20125-211-2	-	+	1			
Spot Fire Attack	Operations		+				
Mop Up			+	-			
Spot Grid Organization	-		_				
Portable Pump and Hose Lay Setup and	Operations		-				
SPECIALIZADIOPERATIONS	Operations						
Initial Attack Organization			1	1			
Firing and Holding Organization						-	
Wildland Urban Interface (WUI) Opera	tions		_				
Map, Compass, and GPS Navigation							
Incident Within an Incident						-	
AVIATION OPERATIONS	_		-				
Safe Operations Around Aviation Asset	ts						
Helispot Specifications and Construction	n						
Directing Aviation Assets and Drops by	y Radio						
Longline and Sling Load Operations							
Coordination with Aerial Supervision a	nd Air Resources						
MISCELLANEOUS							
Physical Condition							
Other (specify)						1	
All Hazard Incident (specify incident ty		n Remarks section)					
Remarks (use separate sheet if necess	sary and attach)						
						1	
8. Crew Supervisor (printed name)	Crew Supervisor	(signature)	This ratio	ng has been discu	ssed 1	Date	
9. Rated by (printed name)		Rated by (signatur			1	Date	
Position on Incident				. Ne. 1			
rosition on incident		Home Unit Identif	ier and Pho	ne Number			

CREW PERFORMANCE RATING FORM KEY AND INSTRUCTIONS

Rating crew performance is an important task for all fireline supervisors. When completed correctly and thoroughly, the ICS-224 form will provide useful information for determining crew effectiveness and efficiency and document <u>incident performance</u>. The form allows the fireline supervisor to rate crews in four primary areas: Leadership (Crew Overhead) Performance, Tactics, Specialized Operations, and Aviation Operations. Other factors can be rated in the Miscellaneous category. Below is a key for filling out the form along with the primary rating factors. Together, they define satisfactory performance by a crew. Ratings of other than satisfactory, either higher or lower, must be explained in the Remarks section. The completed rating will be given to the Planning Section before the rater leaves the incident.

LEADERSHIP (CREW OVERHEAD) PERFORMANCE:

Coordinations (Inter- and Intra-crew) – Uses radio properly; communicates leaders intent; information transfer is timely.

Coordination, Supervision, and Finance/Administration – Takes charge; motivates crew; coordinates with other crews, DIVS, STLD, and TFLD; is prompt (on time); crew is equipped and ready to work (per contract, mob guide, IIBMH); adheres to operational and business management protocols; provides copy of contract/ROSS order; fills out daily CTRs properly; leads crew to completion of assigned tasks.

Risk Management and Decision Making – Identifies hazards and communicates to subordinates; identifies safety zones and routes and communicates to crew; decisions are timely; instructions to crew are understood; understands ICS system; positive interactions with others.

Training and Mentoring – Uses CRWB(T) and squad bosses; sets up for success.

Crew Conduct (Fireline / Camp or Off Fireline) - Crew camaraderie and cohesion; interaction with other crews or resources; deals appropriately with conduct issues. Rate both fireline, and camp or off fireline.

Work and Tasks Completed as Assigned (Quantity and Quality of Work) – Crew completes work assignments within given timeframes and to the expected standards.

TACTICS:

Safety Practices - Uses LCES; uses PPE properly for all operations; uses proper spacing on line; uses hand tools safely.

Line Construction / Hotline Construction or Direct Attack — Uses proper type of berm and cup trench; production rate meets standard for fuel and crew type; tools and equipment are maintained; hotline and direct attack methods proper for fire behavior and fuel type. Rate both line construction, and hotline construction or direct attack.

Lookouts and Scouting – Lookouts are properly spaced and posted; hazards are identified; crew watches for spot fires and reports them. Fire Weather and Fire Behavior Observations – Personnel are kept informed; updates are passed along to crew and squads.

Chainsaw Operations and Felling Trees Operations – Personnel qualified; conducts safe cutting/falling operations; maintains equipment. Spot Fire Attack – Crew structure is adapted to spot fire attack needs; suppresses spot fires quickly and effectively.

Mon Up - Most threatening areas are prioritized; searches for hotspots; uses water properly.

Spot Grid Organization - Sets up grid properly for area and fuel type; conducts thorough searches for hotspots.

Portable Pump and Hose Lay Setup and Operations – Sets up and operates pump properly; checks fuel system; maintains pump; acquires and sets up appropriate hose and hardware; pumps and spacing are adequate for length and terrain; uses water properly.

SPECIALIZED OPERATIONS:

Initial Attack Organization - Follows LCES; sizeup and briefing are adequate.

Firing and Holding Organization – Firing methods and device are appropriate for fuel type; holding crew understands assignment. Wildland Urban Interface Operations – Accomplishes assigned WUI tasks safely and effectively; crew is aware of WUI hazards and procedures.

Map, Compass, and GPS Navigation - Crew is able to navigate using tools provided; relays GPS coordinates accurately and timely. Incident Within an Incident - Medical and injury response; hazardous materials; shelter deployment; burn victim.

AVIATION OPERATIONS:

Safe Operations Around Aviation Assets — Organizational preparedness; takes direction from the Air Attack, Helitack, or Pilot.

Helispot Specifications and Construction — Approach and departure paths are adequate; landing pads are adequate.

Directing Aviation Assets and Drops by Radio — Uses panel markers properly; verbal descriptions identify needs.

Longline and Sling Load Operations — Cargo loads are properly weighed, marked, manifested, and directed following procedures.

Coordination with Aerial Supervision and Air Resources — Uses appropriate air/ground frequencies; properly clears fireline for drops.

MISCELLANEOUS:

Physical Condition – Overall crew fitness allows for completion of assigned tasks; if fitness is an issue, explain in Remarks. Other (specify) – Complexity of assignment; steep terrain; high winds; equipment issues; business management issues. All Hazard Incident – If All Hazard Incident, specify incident type and assignment in Remarks.

REMARKS:

Focus on tasks and jobs the crew spent the majority of their time on and/or any issues related to job performance, timeliness, and contract requirements. Cite specific examples that support the performance rating. The rater should take into account the capabilities of the entire crew (not just those of the crew leadership), and the complexity of the assignment (fuel type, terrain, environmental factors, etc.). Any rating of "Needs Improvement" requires explanation and recommendations for correction in Remarks. Issues related to business management <u>must be explained</u>.

RATINGS:

Superior – Performance level is significantly in excess of expectations and is an example for others. Rating must be explained in Remarks. Satisfactory – Meets all standards, quality of work, timeliness, and production, or administrative issues did not affect overall Performance. Needs Improvement – Crew did not fully meet standards in one or more of the above measures. Outline recommended corrective actions needed. Rating must be explained in Remarks.

ICS WF 224 (1/14) AIBMH Chapter 5

1. Name 3. Home Unit (address) 5. Fire Position 6. Date From: Enter X under appropriate rating number number follows: 0 - Deficient. Does not meet minimum and DEFICIENCIES MUST BE IDENTIFE 1 - Needs to improve. Meets some or man IDENTIFY IMPROVEMENT NEEDE 2 - Satisfactory. Employee meets all results and an example of the sating Factors. Rating Factors	e of Assignment 9. Ever and under proper requirements of the FIED IN REMARKS most of the require ED IN REMARKS. equirements of the exceeds the perform	To: Evaluate he individual services individual	ation ation dividu	cation of the ca	on of each	Fire 7	Num (add	AL':	S PE	rned	ORN	1 AN	uel 7			g
Name Home Unit (address) Fire Position	e of Assignment 9. Ever and under proper requirements of the FIED IN REMARKS most of the require ED IN REMARKS. equirements of the exceeds the perform	To: Evaluate he individual services individual	ation eading dividuants of vidua	cation of the ca	each atem	Fire 7	(add	dresscress	ss) Bur	rned	1 8	8. F	uel 7			g
5. Fire Position 6. Date From: Enter X under appropriate rating number number follows: 0 - Deficient. Does not meet minimum of DEFICIENCIES MUST BE IDENTIFE 1 - Needs to improve. Meets some or man IDENTIFY IMPROVEMENT NEEDED 2 - Satisfactory. Employee meets all reconstructions.	9. E er and under proper requirements of the FIED IN REMARK most of the require ED IN REMARKS. equirements of the	To: Evaluate he indicate he in	ation eading dividu nts of vidua	of for all states and the interest of the inte	each atem ndivi	7 cate	egor	cres	Bur							g
Enter X under appropriate rating number number follows: 0 - Deficient. Does not meet minimum and DEFICIENCIES MUST BE IDENTIFE 1 - Needs to improve. Meets some or man IDENTIFY IMPROVEMENT NEEDE 2 - Satisfactory. Employee meets all recommondations.	9. E er and under proper requirements of the FIED IN REMARK most of the require ED IN REMARKS. equirements of the	he indisconding in	eading dividu nts of vidua	the i	atem ndivi ment	n cate	egor	ry lis	sted.							g
Enter X under appropriate rating number number follows: 0 - Deficient. Does not meet minimum and DEFICIENCIES MUST BE IDENTIFE 1 - Needs to improve. Meets some or man IDENTIFY IMPROVEMENT NEEDE 2 - Satisfactory. Employee meets all reconstructions.	9. E er and under proper sequirements of the FIED IN REMARK most of the require ED IN REMARKS. Equirements of the exceeds the perform	he indisconding in	eading dividu nts of vidua	the i	atem ndivi ment	nent.				De	finiti	ion f	or ea	ach	ratin	g
number follows: 0 - Deficient. Does not meet minimum and DEFICIENCIES MUST BE IDENTIFE 1 - Needs to improve. Meets some or and IDENTIFY IMPROVEMENT NEEDE 2 - Satisfactory. Employee meets all reconstructions. Employee consistently expenses.	requirements of the FIED IN REMARKS. The properties of the requirements of the requirements of the receeds the performance of the received the performance of the received the receiv	he indices indices indices mand	eading dividu nts of vidua	the i	atem ndivi ment	nent.				De	finiti	ion f	or ea	ach	ratin	g
2 - Satisfactory. Employee meets all red 3 - Superior. Employee consistently ex	ED IN REMARKS. equirements of the	indiv	vidua ce rec	eler uire	ment		eler	men	it.							
Rating Factors		Н	nt Line	_												
, talling , asia.				2		Мор	-Un			Ca	mp		Oth	er (Spec	cifv)
		0 1	1 2	3	0	1	2	3	0	1	2	3	0	1	2	3
Knowledge of the job		_														
Ability to obtain performance		\top														
Attitude					П											
Decisions under stress				Т	Г											
Initiative			\top		\vdash											
Consideration for personnel welfare		_	\top													
Obtain necessary equipment and suppli	ies		Ť	T												
Physical ability for the job				\vdash												
Safety		_	_	\vdash	\vdash											
Other (specify)			\top	T	\vdash											
10. Remarks												_	_		_	

13. Rate By (signature)

11. Employee (signature) This rating has been discussed with me

14. Home Unit (address)

15. Position of Fire

12. Date

16. Date

INCIDENT PERSONNEL PERFORMANCE RATING (ICS 225)

	BEL	ISED <u>ONL</u>		NG	AN INDIVIDUAL'S PERFORMA	NC	E ON AN INCIDENT/EVENT			
1. Name:			2. Incident Name:				3. Incident Number:			
4. Home Unit Name and	d Add	ress:			5. Incident Agency and Add	ires	38:			
6. Position Held on Inc	6. Position Held on Incident: 7. Date(s) of Assignment: From: Date To: Date				8. Incident Complexity Level: □ 1 □ 2 □ 3 □ 4 □ 5					
			10	0. E	valuation	e i				
Rating Factors	N/A	1-	Unacceptable	2	3 - Met Standards	4	5 - Exceeded Expectations			
11. Knowledge of the Job/ Professional Competence: Ability to acquire, apply, and share technical and administrative knowledge and skills associated with description of duties. (Includes operational aspects such as marine safety, seamanship, airmanship, SAR, etc., as appropriate.)	1	credibility. C expertise inc key areas. M professional power again rather than a ignorance. E due to limite	le competence and operational or specialty adequate or lacking in Made little effort to grow lly used knowledge as lest others or bluffed acknowledging effectiveness reduced at knowledge of own all role and customer]	Competent and credible authority on specialty or operational issues. Acquired and applied excellent operational or specialty expertise for assigned duties. Showed professional growth through education, training, and professional reading. Shared knowledge and information with others clearly and simply. Understood own organizational role and customer needs.]	Superior expertise; advice and actions showed great breadth and depth of knowledge. Remarkable grasp of complex issues, concepts, and situations. Rapidly developed professional growth beyond expectations. Vigorously conveyed knowledge, directly resulting in increased workplace productivity. Insightful knowledge of own role, customer needs, and value of work.			
12. Ability To Obtain Performance/Results: Quality, quantity, timeliness, and impact of work.		difficulty. Re poor quality impact on d Maintained	ks accomplished with esults often late or of. Work had a negative epartment or unit. the status quo despite s to improve.		Got the job done in all routine situations and in many unusual ones. Work was timely and of high quality; required same of subordinates. Results had a positive impact on IMT. Continuously improved services and organizational effectiveness.		Maintained optimal balance among quality, quantity, and timeliness of work. Quality of own and subordinates' work surpassed expectations. Results had a significant positive impact on the IMT. Established clearly effective systems of continuous improvement.			
13. Planning/ Preparedness: Ability to anticipate, determine goals, identify relevant information, set priorities and deadlines, and create a shared vision of the Incident		appeared to Set vague of unreasonable and deadling	by the unexpected; be controlled by events. or unrealistic goals. Used le criteria to set priorities es. Rarely had plan of d to focus on relevant		Consistently prepared. Set high but realistic goals. Used sound criteria to set priorities and deadlines. Used quality tools and processes to develop action plans. Identified key information. Kept supervisors and stakeholders informed.		Exceptional preparation. Always looked beyond immediate events or problems. Skillfully balanced competing demands. Developed strategies with contingency plans. Assessed all aspects of problems, including underlying issues and impact.			
Management Team (IMT). 14. Using Resources: Ability to manage time, materials, information, money, and people (i.e., all IMT components as well as external publics).		activities or demands. F productively Mismanage time. Used i subordinate	ed on unproductive often overlooked critical failed to use people v. Did not follow up. d information, money, or ineffective tools or left is without means to tasks. Employed thods.		Effectively managed a variety of activities with available resources. Delegated, empowered, and followed up. Skilled time manager, budgeted own and subordinates' time productively. Ensured subordinates had adequate tools, materials, time, and direction. Cost conscious, sought ways to cut waste.		Unusually skilled at bringing scarce resources to bear on the most critical of competing demands. Optimized productivity through effective delegation, empowerment, and follow-up control. Found ways to systematically reduce cost, eliminate waste, and improve efficiency.			
15. Adaptability/Attitude: Ability to maintain a positive attitude and modify work methods and priorities in response to new information, changing conditions, political realities, or unexpected obstacles.		work, recog make adjus Maintained Overlooked information.	auge effectiveness of nize political realities, or tments when needed. a poor outlook. or screened out new Ineffective in complex, or pressured		Receptive to change, new information, and technology. Effectively used benchmarks to improve performance and service. Monitored progress and changed course as required. Maintained a positive approach. Effectively dealt with pressure and ambiguity. Facilitated smooth transitions. Adjusted direction to accommodate political realities.	J	Rapidly assessed and confidently adjusted to changing conditions, political realities, new information, and technology. Very skilled at using and responding to measurement indicators. Championed organizational improvements. Effectively dealt with extremely complex situations. Turned pressure and ambiguity into constructive forces for change.			
16. Communication Skills: Ability to speak effectively and listen to understand. Ability to express facts and ideas clearly and convincingly.		and facts; la confidence, inappropriat Nervous or detracted fro listen carefu argumentati frequently u	ffectively articulate ideas acked preparation, or logic. Used te language or rambled. distracting mannerisms om message. Failed to ally or was too ive. Written material inclear, verbose, or nized. Seldom proofread.		Effectively expressed ideas and facts in individual and group situations; nonverbal actions consistent with spoken message. Communicated to people at all levels to ensure understanding. Listened carefully for intended message as well as spoken words. Written material clear, concise, and logically organized. Proofread conscientiously.		Clearly articulated and promoted ideas before a wide range of audiences; accomplished speaker in both formal and extemporaneous situations. Adept at presenting complex or sensitive issues. Active listener; remarkable ability to listen with open mind and identify key issues. Clearly and persuasively expressed complex or controversial material, directly contributing to stated objectives.			

INCIDENT PERSONNEL PERFORMANCE RATING (ICS 225)

1. Name:			2. Incident	Name:			П	3. Incident Number:
				10). E	valuation	_	
Rating Factors	N/A	1-	- Unacceptable	е	2	3 - Met Standards	4	5 - Exceeded Expectations
17. Ability To Work on a Team: Ability to manage, lead and participate in teams, encourage cooperation, and develop esprit de corps.		times. Conf often left ur decreased Excluded to information discussions productively functional of	s ineffectively or licts mismanage resolved, result team effectivene as tifled group or did not contr /. Inhibited cross ooperation to the	ed or ing in ess. om vital ibute		Skillfully used teams to increase unit effectiveness, quality, and service. Resolved or managed group conflict, enhanced cooperation, and involved team members in decision process. Valued team participation. Effectively negotiated work across functional boundaries to enhance support of broader mutual goals.		Insightful use of teams raised unit productivity beyond expectations. Inspired high level of esprit de corps, even in difficult situations. Major contributor to team effort. Established relationships and networks across a broad range of people and groups, raising accomplishments of mutual goals to a remarkable level.
40 Occaldending for		O-ld		ended to				
18. Consideration for Personnel/Team Welfare: Ability to consider and respond to others' personal needs, capabilities, and achievements; support for and application of worklife concepts and skills.	_	needs of per resources us apparent no individuals' chance of fi recognized	ognized or responsor left outside intapped despite and intapped despite and intapped despite and interped left int	e of eased serving	1	Cared for people. Recognized and responded to their needs; referred to outside resources as appropriate. Considered individuals' capabilities to maximize opportunities for success. Consistently recognized and rewarded deserving subordinates or other IMT members.	1	Always accessible. Enhanced overall quality of life. Actively contributed to achieving balance among IMT requirements and professional and personal responsibilities. Strong advocate for subordinates; ensured appropriate and timely recognition, both formal and informal.
10 Direction Others		Chaused dif	ficulty in directin			A leader who earned others' support		An inspirational leader who motivated
 Directing Others: Ability to influence or direct others in accomplishing tasks or missions. 		influencing work stands Failed to he accountable irresponsible delegate as	others. Low or userds reduced problems of the subordinates of task accomplises.	inclear oductivity. rk or ling to se		and commitment. Set high work standards; clearly articulated job requirements, expectations, and measurement criteria; held subordinates accountable. When appropriate, delegated authority to those directly responsible for the task.		others to achieve results not normally attainable. Won people over rather than imposing will. Clearly articulated vision; empowered subordinates to set goals and objectives to accomplish tasks. Modified leadership style to best meet challenging situations.
20. Judgment/Decisions Under Stress: Ability to make sound decisions and provide valid recommendations by using facts, experience, political acumen, common sense, risk assessment, and analytical thought.		analysis. For decisions, of without con- alternatives effectively to considerations.	often displayed patied to make ne patied to con sidering facts, a, and impact. Di weigh risk, cost, ons. Unconcerno vers on organiza	cessary iclusions id not and time and with		Demonstrated analytical thought and common sense in making decisions. Used facts, data, and experience, and considered the impact of alternatives and political realities. Weighed risk, cost, and time considerations. Made sound decisions promptly with the best available information.		Combined keen analytical thought, an understanding of political processes, and insight to make appropriate decisions. Focused on the key issues and the most relevant information. Did the right thing at the right time. Actions indicated awareness of impact of decisions on others. Not afraid to take reasonable risks to achieve positive results.
21. Initiative Ability to originate and act on new ideas, pursue opportunities to learn and develop, and seek responsibility without guidance and supervision.		Implemente improveme do so. Sho career deve improveme	needed action. ed or supported ints only when d wed little interes elopment. Feasi ints in methods, went unexplore	t in ble services,		Championed improvement through new ideas, methods, and practices. Anticipated problems and took prompt action to avoid or resolve them. Pursued productivity gains and enhanced mission performance by applying new ideas and methods.		Aggressively sought out additional responsibility. A self-learner. Made worthwhile ideas and practices work when others might have given up. Extremely innovative. Optimized use of new ideas and methods to improve work processes and decisionmaking.
22. Physical Ability for the Job: Ability to invest in the IMT's future by caring for the physical health and emotional well-being of self and others.		of sobriety. others' alco considered well-being. recognize	eet minimum str. Tolerated or co shol abuse. Seld subordinates' h Unwilling or una and manage stre parent need.	ndoned om ealth and able to		Committed to health and well-being of self and subordinates. Enhanced personal performance through activities supporting physical and emotional well-being. Recognized and managed stress effectively.		Remarkable vitality, enthusiasm, alertness, and energy. Consistently contributed at high levels of activity. Optimized personal performance through involvement in activities that supported physical and emotional well-being. Monitored and helped others deal with stress and enhance health and well-being.
23. Adherence to Safety: Ability to invest in the IMT's future by caring for the safety of self and others.	0		dequately identif sonnel from safe			Ensured that safe operating procedures were followed.		Demonstrated a significant commitment toward safety of personnel.
24. Remarks:								
25. Rated Individual (This Signature:	4215			*		Date/Time:		
26. Rated by: Name:						Signature:		
Home Unit:	_			Date/Tir	ma:	Position Held on This Incident: _		
100 220				Date/ III	He.	Date		

ICS 225

Incident Personnel Performance Rating

Purpose. The Incident Personnel Performance Rating (ICS 225) gives supervisors the opportunity to evaluate subordinates on incident assignments. THIS RATING IS TO BE USED <u>ONLY</u> FOR DETERMINING AN INDIVIDUAL'S PERFORMANCE ON AN INCIDENT/EVENT.

Preparation. The ICS 225 is normally prepared by the supervisor for each subordinate, using the evaluation standard given in the form. The ICS 225 will be reviewed with the subordinate, who will sign at the bottom. It will be delivered to the Planning Section before the rater leaves the incident

Distribution. The ICS 225 is provided to the Planning Section Chief before the rater leaves the incident.

Notes:

- Use a blank ICS 225 for each individual.
- Additional pages can be added based on individual need.

Block Number	Block Title	Instructions
1	Name	Enter the name of the individual being rated.
2	Incident Name	Enter the name assigned to the incident.
3	Incident Number	Enter the number assigned to the incident.
4	Home Unit Address	Enter the physical address of the home unit for the individual being rated.
5	Incident Agency and Address	Enter the name and address of the authority having jurisdiction for the incident.
6	Position Held on Incident	Enter the position held (e.g., Resources Unit Leader, Safety Officer, etc.) by the individual being rated.
7	Date(s) of Assignment From To	Enter the date(s) (month/day/year) the individual was assigned to the incident.
8	Incident Complexity Level 1 2 3 4	Indicate the level of complexity for the incident.
9	Incident Definition	Enter a general definition of the incident in this block. This may be a general incident category or kind description, such as "tornado," "wildfire,", "bridge collapse,", "civil unrest," "parade," "vehicle fire," "mass casualty," etc.
10	Evaluation	Enter "X" under the appropriate column indicating the individual's level of performance for each duty listed.
	N/A	The duty did not apply to this incident.
	1 – Unacceptable	Does not meet minimum requirements of the individual element. Deficiencies/Improvements needed must be identified in Remarks.
	2 - Needs Improvement	Meets some or most of the requirements of the individual element. IDENTIFY IMPROVEMENT NEEDED IN REMARKS.
	3 – Met Standards	Satisfactory. Employee meets all requirements of the individual element.
	4 - Fully Successful	Employee meets all requirements and exceeds one or several of the requirements of the individual element.
10	5 – Exceeded Expectations	Superior. Employee consistently exceeds the performance requirements.

Block Number	Block Title	Instructions
11	Knowledge of the Job/ Professional Competence:	Ability to acquire, apply, and share technical and administrative knowledge and skills associated with description of duties. (Includes operational aspects such as marine safety, seamanship, airmanship, SAR, etc., as appropriate.)
12	Ability To Obtain Performance/Results:	Quality, quantity, timeliness, and impact of work.
13	Planning/Preparedness:	Ability to anticipate, determine goals, identify relevant information, set priorities and deadlines, and create a shared vision of the Incident Management Team (IMT).
14	Using Resources:	Ability to manage time, materials, information, money, and people (i.e., all IMT components as well as external publics).
15	Adaptability/Attitude:	Ability to maintain a positive attitude and modify work methods and priorities in response to new information, changing conditions, political realities, or unexpected obstacles.
16	Communication Skills:	Ability to speak effectively and listen to understand. Ability to express facts and ideas clearly and convincingly.
17	Ability To Work on a Team:	Ability to manage, lead and participate in teams, encourage cooperation, and develop esprit de corps.
18	Consideration for Personnel/Team Welfare:	Ability to consider and respond to others' personal needs, capabilities, and achievements; support for and application of worklife concepts and skills.
19	Directing Others:	Ability to influence or direct others in accomplishing tasks or missions.
20	Judgment/Decisions Under Stress:	Ability to make sound decisions and provide valid recommendations by using facts, experience, political acumen, common sense, risk assessment, and analytical thought.
21	Initiative	Ability to originate and act on new ideas, pursue opportunities to learn and develop, and seek responsibility without guidance and supervision.
22	Physical Ability for the Job:	Ability to invest in the IMT's future by caring for the physical health and emotional well-being of self and others.
23	Adherence to Safety:	Ability to invest in the IMT's future by caring for the safety of self and others.
24	Remarks	Enter specific information on why the individual received performance levels.
25	Rated Individual (This rating has been discussed with me) Signature Date/Time	Enter the signature of the individual being rated. Enter the date (month/day/year) and the time (24-hour clock) signed.
26	Rated by Name Signature Home Unit Position Held on This Incident Date/Time	Enter the name, signature, home unit, and position held on the incident of the person preparing the form and rating the individual. Enter the date (month/day/year) and the time (24-hour clock) prepared.

Incident Management Team Evaluation Form

Te	eam Incident Commander:	
Ту	/pe:	
Inc	cident Name:	Incident Number:
Da	ites: From:	То:
1.	Did the Team place proper emphasi the situation in relation to the 18 Situ	s on safety, adhere to the 10 Standard Orders, evaluate uations and incorporate LCES?
	yes	
	no	
	Comments:	
2.		objectives described in the Wildland Fire e Delegation of Authority, and the Agency
	yes	
	no	
	Comments:	
3.	Was the Team sensitive to res	source limits and environmental concerns?
	yes	
	no	
	Comments:	

4.	Was the Team sensitive and responsive to local and social concerns and issues?
	yes
	no
	Comments:
5.	Was the Team professional in the manner in which they assumed management of the incident, managed the incident, and returned it to the hosting agency?
	yes
	no
	Comments:
6.	Did the Team anticipate and respond to changing conditions in a timely and effective manner?
	yes
	no
	Comments:
7.	Did the Team activate and manage the demobilization in a timely, cost-effective manner?
	yes
	no
	Comments:

8	available forces to the extent possible?
	yes
	no
	Comments:
9	Was the IC an effective manager of the Team and its activities?
	yes
	no
	Comments:
1	Was the IC obviously in charge of the Team and incident? Was the IC performing a leadership role?
	yes
	no
	Comments:
1	1. Was the IC effective in assuming responsibility for the incident and initiating action?
	yes
	no
	Comments:

12. Did the IC express a sincere concern and empathy for the hosting unit and local conditions?
yes
no
Comments:
13. Was the Team cost effective in their management of the incident
yes
no
Comments:
Other comments:
Agency Administrator Signature:
Date:
Incident Commander Signature:
Date:

